

KEY GLOBAL BOARD MEMBER ATTRIBUTES & EXPECTATIONS

Listed below are key attributes of and expectations for the members of the Urban Land Institute Global Board of Directors:

TIME COMMITMENT	Three face-to-face meetings annually, including potentially one outside the U.S. Conference calls as needed for fiduciary and bylaws activities.
EXPENSES	Board directors are fully responsible for their own expenses, including travel, lodging, event registration fees, etc.
PASSION FOR THE MISSION	A strong desire to fulfill the mission of the organization and support its strategic plan is crucial for volunteer leaders. Board service must be rooted in a strong desire to shape the future of the built environment for transformative impact in communities worldwide.
RESPECTFULNESS & COLLEGIALITY	A spirit of collegiality is essential as we seek to maintain strong, respectful working relationships that focus on the greater good. Consensus is vital; therefore, board members must be willing to support the majority, even when they disagree.
VISIONARY	Great board members strive to gain a full understanding of issues, trends and other factors that could affect the organization’s future. A forward-thinking, big picture mindset with an ability to embrace constructive change is required.
DEPENDABILITY & COMMITMENT	There is high demand to serve in these prestigious leadership roles, and board members who prepare, attend and actively engage in board meetings are required. Candidates must have the time required to fully commit to the role.
KNOWLEDGE, EXPERTISE & INVOLVEMENT	Real estate-related industry experience is crucial. Demonstrated leadership in ULI and other organizations is as well. For example, leadership and participation in Product Councils, District Councils, Global Governing Trustees, Foundation Board, Regional Executive Committees, committees and conferences will be reviewed favorably.
INTEGRITY	Candidates must demonstrate the highest ethical standards and support an environment of honesty and openness. They must be respected industry leaders who have led with integrity throughout their careers.
DIVERSITY	Diversity, in its many forms, is vital to an optimally functioning board. Differing ideas, opinions, geographies, genders, ethnicities, backgrounds and professional expertise all serve the organization well as we seek to lead a broad membership base with unity and an inclusive mindset.
PHILANTHROPY	In addition to giving time and talent to the organization and real estate profession, a spirit of philanthropic giving is highly valued and appreciated.
CONFLICT OF INTEREST	All directors must read, understand and agree to abide by the terms of the organization’s Conflict of Interest Policy.