

ULI/Citistates
Bellagio Summit
2012

Top 100 Fastest Growing Urban Areas, 2006 — 2020

	City	Country	Growth Rate		City	Country	Growth Rate		City	Country	Growth Rate
1	Beihai	China	10.58	41	Lahore	Pakistan	3.12	71	Maceió	Brazil	2.75
2	Ghaziabad	India	5.2	42	Asansol	India	3.11	72	Algiers	Algeria	2.74
3	Sana'a	Yemen	5	43	Riyadh	Saudi Arabia	3.09	73	Ahmadabad	India	2.73
4	Surat	India	4.99	44	Dakar	Senegal	3.06	74	Lucknow	India	2.72
5	Kabul	Afghanistan	4.74	45	Multan	Pakistan	3.06	75	Douala	Cameroon	2.71
6	Bamako	Mali	4.45	46	Valencia	Venezuela	3.05	76	Austin	USA	2.69
7	Lagos	Nigeria	4.44	47	Jakarta	Indonesia	3.03	77	Bhopal	India	2.69
8	Faridabad	India	4.44	48	Brasília	Brazil	2.99	78	Atlanta	USA	2.64
9	Dar es Salaam	Tanzania	4.39	49	Port-au-Prince	Haiti	2.98	79	Ujung Pandang	Indonesia	2.63
10	Chittagong	Bangladesh	4.29	50	Palembang	Indonesia	2.94	80	Ludhiana	India	2.63
11	Toluca	Mexico	4.25	51	Jidda	Saudi Arabia	2.93	81	Managua	Nicaragua	2.62
12	Lubumbashi	Congo	4.1	52	Accra	Ghana	2.93	82	Zhanjiang	China	2.59
13	Kampala	Uganda	4.03	53	Agra	India	2.93	83	Karaj	Iran	2.59
14	Santa Cruz	Bolivia	3.98	54	Hyderabad	Pakistan	2.91	84	Jamshedpur	India	2.59
15	Luanda	Angola	3.96	55	Bandung	Indonesia	2.9	85	Mecca	Saudi Arabia	2.56
16	Nashik	India	3.9	56	Wenzhou	China	2.9	86	Vadodara	India	2.55
17	Kinshasa	Congo	3.89	57	Ekurhuleni	South Africa	2.89	87	Davao	Philippines	2.53
18	Nairobi	Kenya	3.87	58	Wuhan	China	2.87	88	Kanpur	India	2.53
19	Dhaka	Bangladesh	3.79	59	Mosul	Iraq	2.86	89	Ciudad Juárez	Mexico	2.51
20	Antananarivo	Madagascar	3.73	60	Amritsar	India	2.85	90	Tegucigalpa	Honduras	2.51
21	Patna	India	3.72	61	Bursa	Turkey	2.85	91	Shenzhen	China	2.51
22	Rajkot	India	3.63	62	Manaus	Brazil	2.83	92	Srinagar	India	2.5
23	Conakry	Guinea	3.61	63	Meerut	India	2.83	93	Coimbatore	India	2.49
24	Jaipur	India	3.6	64	Yaoundé	Cameroon	2.8	94	Abidjan	Côte d'Ivoire	2.49
25	Maputo	Mozambique	3.54	65	Changsha	China	2.8	95	Yangon	Myanmar	2.46
26	Mogadishu	Somalia	3.52	66	Belém	Brazil	2.79	96	Dhanbad	India	2.46
27	Gujranwala	Pakistan	3.49	67	Bangalore	India	2.79	97	Rabat	Morocco	2.45
28	Delhi	India	3.48	68	Heze	China	2.78	98	Aleppo	Syria	2.42
29	Pune (Poona)	India	3.46	69	Tijuana	Mexico	2.77	99	San José	Costa Rica	2.42
30	Las Vegas	USA	3.45	70	Shantou	China	2.77	100	Khartoum	Sudan	2.41
31	Addis Ababa	Ethiopia	3.4								
32	Indore	India	3.35								
33	Faisalabad	Pakistan	3.32								
34	Rawalpindi	Pakistan	3.31								
35	Brazzaville	Congo	3.29								
36	Peshawar	Pakistan	3.29								
37	Khulna	Bangladesh	3.24								
38	Suwon	Korea	3.23								
39	Karachi	Pakistan	3.19								
40	Asunción	Paraguay	3.17								



The tables provide assumed annual growth rates for cities and urban areas between 2006 and 2020. The assumptions are based on past growth/decline and forecasts by international and national statistics organizations.

Source: City Mayors

ABOUT THE URBAN LAND INSTITUTE



**Urban Land
Institute**

The Urban Land Institute is a 501(c) (3) nonprofit research and education organization supported by its members. Founded in 1936, the institute now has members in 95 countries worldwide, representing the entire spectrum of land use and real estate development disciplines, working in private enterprise and public service.

As the preeminent, multidisciplinary real estate forum, ULI facilitates the open exchange of ideas, information and experience among local, national, and international industry leaders and policy makers dedicated to creating better places.

The mission of the Urban Land Institute is to provide leadership in the responsible use of land and in creating and sustaining thriving communities worldwide.

Members say that ULI is a place where leaders come to grow professionally and personally through sharing, mentoring, and problem solving. With pride, ULI members commit to the best in land use policy and practice.

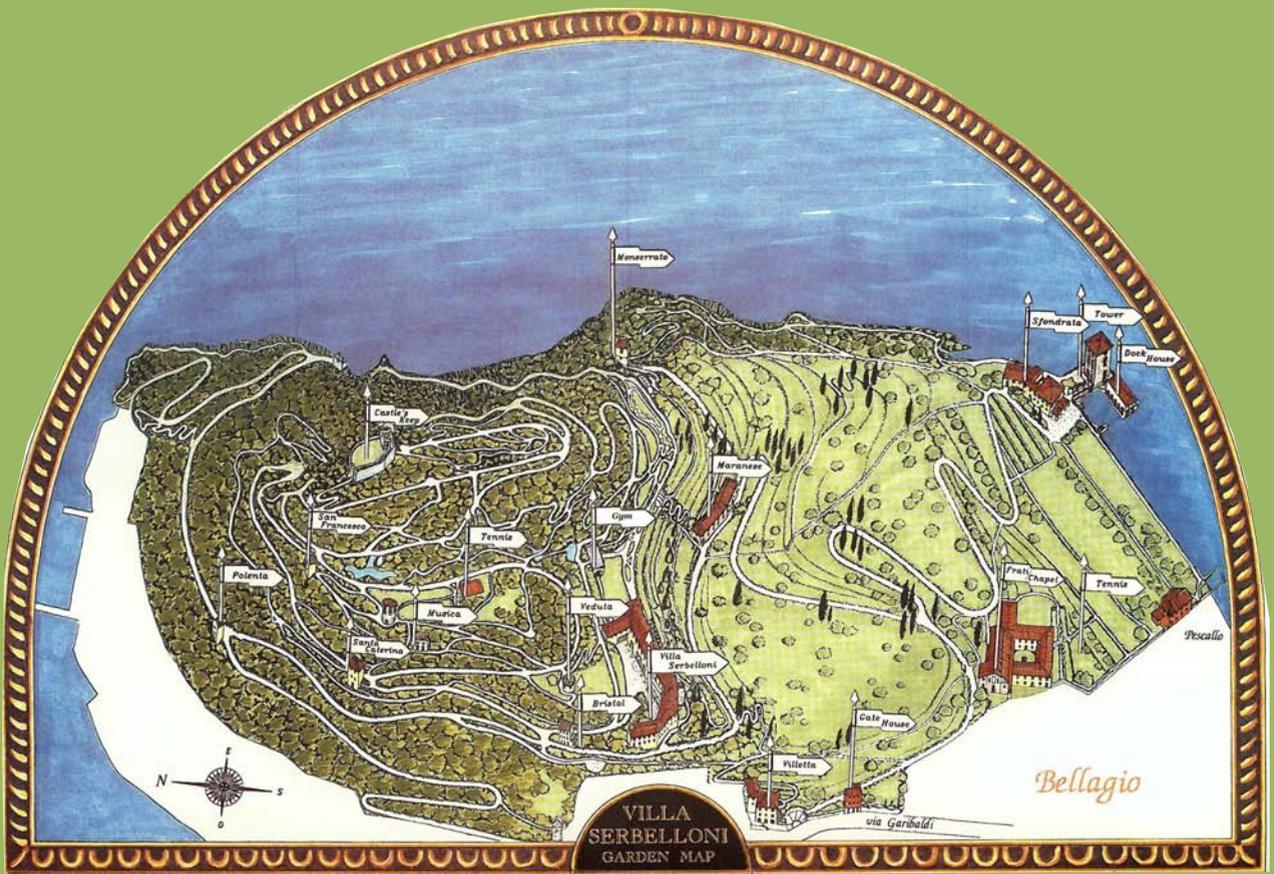
ABOUT THE CITISTATES GROUP



The Citistates Group (www.citistates.com) is a 17-year old network of journalists, speakers, and civic leaders focused on building competitive, equitable, and sustainable 21st century cities and metropolitan regions. Its forte is communications — using journalistic, speaking, and facilitation skills to stimulate active debate on the real-world choices facing an increasingly urban world.

The Group, led by principals Neal Peirce, Curtis Johnson, and Farley Peters, has authored 25 reports for U.S. metropolitan newspapers focused on individual regions' strategic development challenges. Each week it distributes Neal Peirce's weekly Washington Post Writers Group column, together with an article by another Associate, through www.citiwire.net. In 2007, the Group's focus turned more international as it covered the Rockefeller Foundation's month-long Global Urban Summit at Bellagio, Italy, and then wrote the book, *Century of the City: No Time To Lose*, based on the issues raised.

Currently the Group is working to develop Citiscope (www.citiscopes.org), a nonprofit global news site with journalists' reports on innovations and breakthroughs in cities and regions worldwide. The project has received initial support from UN-Habitat, Cities Alliance, the Ford Foundation, and other organizations.



Map of the Bellagio Center

The Rockefeller Foundation's Bellagio Center is also known as Villa Serbelloni. Our plenary meetings will take place primarily in the Sfondrata, although we are free to wander the grounds and use additional indoor and outdoor meeting space for our working groups.

THE CHALLENGE

In 2007 the Rockefeller Foundation held a month-long summit focused on the urgent public health, housing, water, sanitation, and planning needs of rapidly growing cities. The years since the 2007 Bellagio Global Urban Summit have seen an intensified series of worldwide governmental, academic, foundation-sponsored, and topical meetings focused on the century's challenges, now more than ever recognized as heavily urban in nature.

“The world is more interconnected and challenges are increasingly tackled by new sets of actors,” the Rockefeller Foundation said at the 2007 Bellagio Global Urban Summit. “Technology has accelerated these societal changes and altered the way people live. Citizen movements are compelling reforms that were unimaginable only a short time ago. Solutions to today's challenges involve a complex mix of actors that include governments, nonprofits, foundations, civil society and the business sector in major new ways.”

Rapid urbanization and population growth is occurring not just in the world's megacities, but in metropolitan areas of all sizes, and in particular in the Global South (defined by the United Nations as Africa, the Americas excluding North America, the Caribbean, Asia excluding Japan, and Oceania excluding Australia and New Zealand). All of these cities will need inventive and resourceful ways to prepare and counter the potential strain on infrastructure and resources.

In 2000, the population of the Global South was around 4.9 billion. By 2020, it is expected to increase to 6.4 billion people, many of whom will live at or below poverty levels. This population increase will be felt not only through local and global economic shifts, but through increased demand for natural resources, housing and employment. While these rapidly growing metropolitan areas will become important players in the new global economy, they face serious land use challenges that demand innovative yet viable solutions.

ULI and the Citistates Group share the conviction that best practices for land use and sound infrastructure policy reinforce the sustainability, health, and prosperity of 21st century cities. ULI has long been known in the United States as a facilitator of dialogue among practitioners from many disciplines who come together to discuss an array of land use issues, much of it resting on a foundation of sharing best and innovative practices. At Bellagio, ULI and the Citistates Group have brought together a similar interdisciplinary mix of land use professionals to advance discussion around city-building in the Global South and elsewhere.

We will consider the challenges to creating prosperous, opportunity-rich, sustainable cities through the lens of four critical building blocks for competitive cities: transportation, water, energy, and public space. At the Summit, these elements will serve as the framework for our discussion, while keeping in mind the potential for ULI and this group to function as a resource to help develop a “community of practice” for leaders and decision makers in these rapidly growing metropolitan areas.

While we have designed the agenda to allow for unstructured conversations that generate great ideas, we are also asking you to more formally consider strategies that could be used to put the ideas that emerge from our small group discussions into practice. At the end of the summit, we will have developed an action-based strategy document for engaging stakeholders in communities of practice around these issues. Both the form and content of this document will be predicated on your discussions through the week.

Monday, July 30: Setting the Stage and Introductions

Note: All summit meetings are at the Sfondrata unless otherwise indicated.

- 08.00 Arrivals through the day. Lunch will be available for early arrivals. Participants have received a separate email with airport transfer details.
- 16.00 Welcome at the Sfondrata
Patrick Phillips - CEO, The Urban Land Institute
Neal Peirce - Chairman, The Citistates Group
- 16.20 “What’s Next?: Global Metropolitan Futures”
Patrick Phillips
- 17.20 Keynote Speaker via video conference
Joan Clos, Executive Director of the United Nations Settlements Programme (UN-Habitat)
- 18.20 Personal Time
- 19.00 Reception at the Sfondrata
- 19.30 Dinner at the Sfondrata

Tuesday, July 31: The Critical Building Blocks for Competitive Cities

Infrastructure investments are considered to form a “backbone” for urban growth and development. In this session, we focus on four of these critical building blocks: water, energy, public space, and transportation. Four experts will present their perspective on each topic, and participants will form working groups to develop a shared vision for how these building blocks can or should best support responsible land use and city-building. Ideas should be supported by real-life examples and experience, and participants should examine how each element should function, how it shapes or affects land use and development, and what are some of the strategies that work best for successful implementation, etc.

- 08.00 Breakfast available at the Sfondrata
- 09.00 Presentations: Considering Water + Energy
Featured Speaker, Water: Nicholas You
Featured Speaker, Energy: Eugenie Birch

- 10.00 Working Groups: Considering Water + Energy
*Water Working Group Facilitator
Richard Baron*
- Energy Working Group Facilitator
Gordon Feller*
- 11.30 Break
- 11.45 Working Groups: Considering Water + Energy, cont.
- 12.30 Personal Time
- 13.00 Lunch available at the Sfondrata
- 14.00 Presentations: Considering Transportation + Public Space
Featured Speaker, Public Space: Peter Calthorpe
- Featured Speaker, Transportation: Enrique Peñalosa*
- 15.00 Working Groups: Considering Transportation + Public Space
*Public Space Working Group Facilitator
Bart Harvey*
- Transportation Working Group Facilitator
Marilyn Taylor*
- 16.30 Break
- 16.45 Working Groups: Considering Transportation + Public Space, cont.
- 17.30 Plenary Session
Each group shares discussion highlights
- 19.00 Reception at the Sfondrata
- 19.30 Dinner at the Sfondrata

Suggested Framework for Working Group Discussions

Prioritization

Are there types of projects/initiatives that are more critical than others in collaborative city-building?

Leadership + Partnership

For the elements that your group has identified, what roles have different entities played in their past successful development or implementation, and what role could/should they play?

Technology

Have or could innovative uses of technology be deployed to achieve your critical elements?

Financing + Investment

What role does financing, public, or private investment play?

Global Application

Are your critical elements relevant to metropolitan areas across diverse cultures and regulatory/governance structures?

Resources

What structures, institutions, or tools are in place to assist cities in putting your elements into place?

Wednesday, August 1: The Tools for Competitive Cities

In yesterday's sessions, our group engaged in a series of discussions designed to create a consensus around how infrastructure can or should support city-building. Today, we consider the critical elements that growing metropolitan areas should have in place to achieve these goals. A plenary session with three brief presentations about specific infrastructure projects/initiatives that successfully set the stage for creating more prosperous, opportunity-rich, environmentally sensitive cities and metropolitan areas kicks off our discussion. Based on these presentations and the previous day's discussions, three working groups form to identify the elements that are critical to successful city-building. This conversation could begin by digging into the presentation topics, with the goal of emerging from discussion with a list of top ten ideas from each group.

08.00 Breakfast available at the Sfondrata

09.00 Presentations: Topic Specific

*Featured Speaker
Gerald Mooney*

*Featured Speaker
Sergio Aníbal Martínez Sánchez*

*Featured Speaker
Ronald Weidner*

10.00 Working Groups: Critical Elements
*Working Group A
Working Group B
Working Group C*

11.30 Break

11.45 Working Groups, cont.

13.00 Lunch available at the Sfondrata

Panel Discussion Details

Each working group will share their outcomes with the group in a moderated panel discussion. The facilitator will then lead a full-group exercise with the goal of coming to agreement around the obstacles rapidly growing metropolitan areas face in putting the concepts identified by each group into practice, and what tools or institutions are in place to build capacity to that end.

Note on Thursday's Agenda

The last day of our summit is designed to be flexible. The agenda and subject matter may change depending on the course your conversations take through the week

Questions to Consider

How can the Urban Land Institute best bring its resources to bear to help create communities of practice?

Are there additional partners that should be engaged?

Are there any global commonalities that exist when thinking about urban infrastructure and growth?

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| 14.00 | <p>Panel Discussion: Minding the Gaps
<i>Facilitator: Patrick Phillips</i>
<i>Panelists: Determined by each Working Group</i></p> |
| 16.00 | Break |
| 16.15 | <p>Rest + Relaxation
<i>Meet at the Boathouse for a ride around Lake Como</i></p> |
| 18.30 | Personal Time |
| 19.00 | Reception at the Sfondrata |
| 19.30 | Dinner at the Sfondrata |

Thursday August 2: Strategies for Competitive Cities — Creating a Global Community of Practice

We take our final work day at Bellagio to closely examine strategies for success, and develop an action-based document based on those strategies. After a brief plenary session, Wednesday's Working Groups will again convene to address 3 -4 of the obstacles identified during yesterday's afternoon discussion. In the afternoon, each Working Group further refines its ideas, with a goal of drafting a rough implementation-based narrative around each strategy. The group will then meet in plenary to review and wrap up discussion.

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| 08.00 | Breakfast available at the Sfondrata |
| 09.00 | <p>Plenary Session: Setting Goals for the Day
<i>Facilitator: Patrick Phillips</i></p> |
| 10.00 | Working Groups |
| 11.30 | <p>Plenary Session
<i>Working Groups share their discussion for feedback from group</i></p> |
| 13.00 | Lunch available at the Sfondrata |
| 14.00 | Working Groups, cont. |
| 16.15 | Break |

The Villa Serbelloni

The Villa Serbelloni is the main structure on the Bellagio property. The villa has a very ancient history, and was property of the Sfondrati family in 1566. In 1788, the property passed on from the Sfondrati to Alessandro Serbelloni (1745-1826) who furnished the interior extravagantly and planted rhododendrons, oleanders, cedar and lemon trees throughout the grounds. The villa today looks much like it did at that time. In 1930, the villa was acquired by an American princess Ella Walker, married to the prince Thurn und Taxis, who donated it to the Rockefeller Foundation upon her death. Today the villa houses the Rockefeller Foundation's Creative Arts Fellows. Locals sometimes refer to the entire Bellagio property as the Villa Serbelloni.

16.30 Plenary Session
Wrap-up Discussion
Facilitator: Patrick Phillips

18.00 Personal Time

18.30 Shuttle bus to closing dinner at the Villa Serbelloni

21.30 Shuttle bus departs from Villa Serbelloni

Friday August 3: Departures

All participants must depart the Bellagio Center by 10.00. Van transport has been arranged.

PARTICIPANT BIOGRAPHIES



Joseph Azrack
Managing Partner for
Real Estate
Apollo Global Management
New York City, USA

Joseph Azrack is the Managing Partner of Real Estate for Apollo Global Management.

Mr. Azrack brings to Apollo his wealth of 30 years of real estate investment management experience. Prior to joining Apollo, Mr. Azrack was President and CEO of Citi Property Investors where he chaired the firm's Management Committee and Investment Committee where he guided investment policy and strategy.

Mr. Azrack was also a member of the Citigroup Alternative Investments Management Committee and Investment Committee, and a member of Citi Infrastructure Investment Committee.

Prior to joining CPI, he was Chief Executive and Chairman of AEW Capital Management, L.P., Founder and President of the AEW Partners Funds, a Director of Curzon Global Partners and Founder and Chairman of IXIS AEW Europe.

Mr. Azrack holds an M.B.A. from Columbia University and a B.S. from Villanova University. He is a past adjunct professor at Columbia University's Graduate School of Business where he is a member of and for many years chaired the Real Estate Program Advisory Board. Mr. Azrack is a member and past Chairman of the Pension Real Estate Association (PREA). He is also a Trustee and Member of the Board of Directors of the Urban Land Institute, and a Board member of the I Have A Dream Foundation.



Richard Baron
Chairman and CEO
McCormack Baron Salazar
St. Louis, MO USA

Mr. Baron is Chairman and Chief Executive Officer of McCormack Baron Salazar in St. Louis, Missouri.

Since the company began in 1973, it has developed

146 projects in 35 cities with development costs in excess of \$2.4 billion which includes more than 16,000 residential units and 1.28 million square feet of commercial space. The firm's management portfolio includes nearly 13,500 residential units.

In October 2004, Richard Baron received The Urban Land Institute J.C. Nichols Prize for Visionaries in Urban Development. The Nichols Prize was established by the Nichols family in 2000 to recognize individuals whose career has demonstrated a commitment to the highest standards of responsible development.

Mr. Baron serves on the Executive Committee of the Regional Chamber and Growth Association, and on the Boards of St. Louis Downtown Partnership, Downtown Now!, and The Center of Contemporary Arts (COCA). He is currently on the Advisory Board for the Center on Urban and Metropolitan Policy of The Brookings Institution, and is an emeritus member of the Board of Trustees for the National Trust for Historic Preservation.

Mr. Baron is the founder and developer of The Center of Creative Arts (COCA), in University City, Missouri. COCA is a community-based visual and performing arts center that serves more than 50,000 children and adults annually. He was the co-founder and co-chairman of the Vashon

Education Compact, a partnership of the St. Louis Public Schools and major corporations. The Compact worked to transform ten low-performing public schools in the City of St. Louis into high-achieving schools.

Mr. Baron is a graduate of Oberlin College and holds a masters degree in political science from the University of California-Berkeley and a law degree from the University of Michigan. Mr. Baron has been awarded honorary degrees from Oberlin College, Oberlin, Ohio and from St. Louis University, St. Louis, Missouri.



Mathewos Bekele
General Manager
City Planning Project Office
Addis Ababa, Ethiopia

Mr. Bekele is the General Manager in the Addis Ababa City Planning Project office. He manages all planning projects and

led the establishment of the office itself. Before that, he was the owner and managing director of MATHEWOS Consult, where he worked on projects that include the Addis Ababa Long Term Development Strategy, local development plans, master plan revisions, and urban planning implementation manuals. He co-wrote the Ethiopian National Urban Planning Code, and has guest lectured at universities around the world. He has been active in partnership with the World Bank and the United Nations.

Mr. Bekele earned his B.Sc in Architecture and Town Planning from Addis Ababa University, and his Msc in Planning Studies from Oxford Brookes University.



Gayle Berens
Senior Vice President
Education & Advisory Group
Urban Land Institute
Washington, DC USA

Gayle Berens is the senior vice president of the ULI Education & Advisory Group, where she oversees

the professional development, publications, awards, and advisory services programs. Until July 2010 she was the executive director of the ULI Center for Balanced Development in the West, which was charged with advancing understanding among land use experts, advocates, and public and private practitioners regarding the implications of development in the West and the conflicts between competing land use demands.

Ms. Berens's long career at the Institute has spanned a variety of responsibilities and interests, including directing the publications and education programs related to the practice of real estate and land development—from commercial to residential to parks. In addition, she oversaw five awards programs, including ULI Gerald D. Hines Student Urban Design Competition, which she directed and co-developed.

Ms. Berens is the coauthor of several books, including *Urban Parks and Open Space*, published with the Trust for Public Land; and ULI's best-selling book, *Real Estate Development Principles and Process*, first, second, third, and fourth editions. Berens has also served as project director for many publications and has written many articles for *Urban Land* and case studies.



Eugénie Birch
Nussdorf Professor of
Urban Research
University of Pennsylvania
New York City, USA

Eugénie L. Birch FAICP, RTPI (hon), is the Nussdorf Professor of Urban Research, Department of City and Regional Planning,

School of Design, University of Pennsylvania. She is the founding co-director of the Penn Institute for Urban Research, dedicated to integrative research and instruction in sustainable urban development. She is co-editor of Penn Press's The City in the 21st Century series that has published more than twenty volumes since 2005.

Dr. Birch has served in many leadership positions including editor, Journal of the American Planning Association; chair, Planning Accreditation Board; president, Association of Collegiate Schools of Planning, Society for American City and Regional Planning History and the International Planning History Society. She has received the Lawrence C. Gerkens Award in Planning History; Jay Chatterjee Award, Margarita McCoy Award and Distinguished Educator Award from the Association of Collegiate Schools of Planning. Her most recent publications include Global Urbanization (co-edited with Susan Wachter), Women's Health and the World's Cities (co-edited with Afaf Meleis and Susan Wachter) and Neighborhoods and Life Chances, How Place Matters (co-edited with Susan Wachter and Harriet Newberger). Her current research includes APEC-Energy Smart Communities Knowledge-Sharing Platform supported by the government of Taiwan, Energy Efficient Building Stakeholder Platform supported by the U.S. Department of Energy, and Sustainable Development Indicators Project. She has served as a member of the New York City

Planning Commission and on the jury to select the designers for the World Trade Center site.

She is currently chair, Municipal Art Society of New York and co-Chair, UN-HABITAT's World Urban Campaign. Dr. Birch holds a Ph.D. and Masters in Urban Planning from Columbia University and an A.B. in History from Bryn Mawr College. Dr. Birch lives in New York City with her husband (and two adorable dogs!).



Peter Calthorpe
Principal
Calthorpe Associates
Oakland, CA USA

Peter Calthorpe has been named one of 25 "innovators on the cutting edge" by Newsweek magazine for his work

redefining the models of urban and suburban growth in America. Throughout his long and honored career in urban design, planning, and architecture, he has been a pioneer of innovative approaches to urban revitalization, suburban growth, and regional planning.

In the 1986 Mr. Calthorpe, along with Sim Van der Ryn, published Sustainable Communities, a book that inspired several generations of new thinking in environmental design and helped launch 'sustainability' as a defining goal of many ecological efforts. In the early 1990's he developed the concept of Transit Oriented Development (TOD), an idea that is now the foundation of many national policies and best planning practices. Around the same time he became a founder of the Congress for New Urbanism and was its first board president, helping launch a movement that has helped to transform planning and development in the USA.

In 2001 he published *The Regional City: Planning for the End of Sprawl* with Bill Fulton, explaining how regional-scale planning and design can integrate urban revitalization and suburban renewal into a coherent vision of metropolitan growth. His seminal regional plans for Portland, Salt Lake City, Los Angeles, and post-hurricane Southern Louisiana created a more interactive approach to environmental design at the Metropolitan scale. His upcoming book *Urbanism in the Age of Climate Change* documents new work and analysis relating patterns of development to energy and carbon consumption, along with other environmental, social and economic impacts. Recently he led a groundbreaking state-wide urban design effort, *Vision California*, to inform the implementation of the state's Climate Change legislation.

Mr. Calthorpe has lectured extensively throughout the world. He has taught at U.C. Berkeley, the University of Washington, the University of Oregon, and the University of North Carolina. During the Clinton presidency, Mr. Calthorpe provided direction for HUD's Empowerment Zone and Consolidated Planning Programs as well as the Hope VI program to rebuild some of the country's worst public housing projects.

After studying at Yale's Graduate School of Architecture, he joined the Farrallones Institute as Director of Design. Beginning private practice in 1978, with the firm of Van der Ryn, Calthorpe and Partners, his architecture, planning, and research work from this period established his leadership in passive solar design, producing three National HUD awards. Since forming Calthorpe Associates in 1983, his work expanded to include major projects in urban, new town, and suburban settings within the United States and abroad. Internationally his work in Europe, Asia, and the Middle East has demonstrated that community design with a focus on environmental sustainability and human scale

can be adapted throughout the globe. In recognition of this broad body of work, he was awarded ULI's prestigious J.C. Nichols Prize for Visionaries in Urban Development in 2006.



Adele Chatfield-Taylor

**President, American Academy in Rome
New York City, USA**

Since December 1988, Adele Chatfield-Taylor has been president of the American Academy in

Rome. The Academy is a center for independent study and advanced research in the fine arts and humanities. Every year, through a competition open to all United States citizens, the Academy awards up to thirty Rome Prize Fellowships in the following subjects: architecture, landscape architecture, design, historic preservation and conservation, visual arts, music, literature, and ancient, medieval, Renaissance, and modern Italian studies.

Ms. Chatfield-Taylor, a Virginian, has lived and worked in New York or Washington since 1967, as a professional historic preservationist and arts administrator. In 1973, she joined the staff of the New York City Landmarks Preservation Commission where she served in various capacities until 1980, when she established and became the first executive director of the New York Landmarks Preservation Foundation.

She was an adjunct assistant professor of architecture at Columbia University from 1976 to 1984. From 1984 to 1988, she was director of the Design Arts Program for the National Endowment for the Arts in Washington, which supported projects in all areas of design through grants and advocacy activities, including the

first Mayors' Institutes on City Design. She was vice-chairman of the Policy Panel for the Design Arts Program of the National Endowment for the Arts from 1978 to 1982. She has been a member of numerous boards having to do with the arts and preservation, including the National Building Museum, the National Trust for Historic Preservation, The Thomas Jefferson Foundation at Monticello, the Institute for Classical Architecture and Classical America, and the Presidio Council in San Francisco; she was a member of the Commission of Fine Arts in Washington from 1989 to 1994, and has been an adviser to the architecture schools at Yale University, Princeton University, the University of Virginia, the University of Miami, and Harvard University.

Ms. Chatfield-Taylor received a B.A. from Manhattanville College in 1966, and an M.S. from the Graduate School of Architecture, Planning and Historic Preservation at Columbia University in 1974. She was a Loeb Fellow at the Harvard Graduate School of Design in 1978-79, a Rome Prize Fellow at the American Academy in Rome in 1983-84, and a Fellow of the New York Institute for the Humanities 1983-90; she was elected a Fellow of the American Academy of Arts and Sciences in 1996. In 2002, she was decorated by the Presidente della Repubblica Italiana with the award of "Grand Officer of the Ordine al Merito."



Dr. Koon Hean Cheong
Chief Executive Officer
Housing and Development
Board
Singapore

Dr. Cheong Koon Hean is currently the CEO of the

Board (HDB) overseeing the development and management of some 1 million public housing flats

in 26 towns. Since joining HDB, she has formulated a roadmap to develop better designed, more sustainable and community centric towns. She is concurrently the Deputy Secretary (Special Duties) in the Ministry of National Development.

Dr. Cheong was also formerly the CEO of the Urban Redevelopment Authority from 2004 to 2010, in charge of strategic land use planning, conservation of built heritage, and the real estate market. She initiated the Architecture and Urban Design Excellence Programme and introduced many sustainability considerations into the planning process. She also played a key role in the development of major growth areas, including Marina Bay.

An active participant in international affairs, Dr. Cheong is a trustee of the Urban Land Institute, an eco adviser to the Tianjin-Binhai New Area in China, and serves on several international expert panels advising on sustainability and strategic planning issues. For several years, she was also the jury chair of the President's Design Award (Architecture & Urban Design) and is a member of the nominating committee of the Lee Kuan Yew World City Prize. Dr. Cheong has been conferred several national honors, including the Meritorious Service Medal for outstanding public service in 2010. She was also awarded the Convocation Medal for Professional Excellence 2010 and the International Women Forum's Women Who Make a Difference Award 2011.



Sean Chiao
Executive Vice-President,
China, AECOM
Hong Kong

Mr. Chiao leads AECOM in China, guiding multidisciplinary experts in partnerships with local and provincial governments

to help steer sustainable development. Under

Mr. Chiao's leadership, a growing base of private-sector clients in China also are relying on AECOM's local knowledge and innovation to meet their engineering, design and program management needs. Across Asia, Mr. Chiao has overseen high-density masterplans for new towns and regenerations of existing urban landscapes that have drawn on sustainable themes. He has spearheaded the design and construction of a number of high-profile landscape masterplans and major public open spaces in China and East Asia. Mr. Chiao received his Master of Architecture in Urban Design from Harvard University and Master of Architecture degree from UC Berkeley.



Gordon Feller
Director, Urban
Innovations
Internet Business
Solutions Group, Cisco
San Francisco, CA USA

Feller works with city leaders worldwide, in both public and private sectors, to develop the

fundamental ingredients necessary to create smarter, sustainable and better connected urban communities. In this capacity, he supports Cisco's numerous metropolitan and regional sustainability initiatives, while leading several of the key Cisco engagements. For example, he leads the company's City Leader Program for Chinese mayors and city-based party secretaries.

Mr. Feller advises leaders on how information/communications technologies can help to solve complex urban problems. His initiatives with customers and partners are focused on developing practical and forward-looking solutions where economics, technology, and sustainability intersect. Mr. Feller's work is the basis of a documentary film and other multimedia projects. He's written

hundreds of articles for newspapers and magazines, including CFO, Urban Land, TIME, and Financial Times. He formerly edited Urban Age and Planet Earth.

Mr. Feller has helped to lead many multi-stakeholder initiatives and events, including in his role as Convenor of the annual "Meeting of the Minds," a gathering of government and private sector leaders which he chairs.

Prior to joining Cisco, Mr. Feller was CEO of Urban Age Inst., a non-profit which fosters leadership and innovation among cities in the areas of strategic urban planning, policy, and management; and sustainable environmental planning and poverty reduction. For thirty years he's advised on urban issues with leaders of multinationals, cities, NGOs, foundations, national governments. His clients include World Bank, UN, Germany, Canada, Rockefeller Foundation, IBM, Reuters, Metropolis.

His Columbia University degrees are Bachelors: Political Science and Masters: International Affairs.



Annie
Finkenbinder-Best
Director, Education and
Advisory Group
Urban Land Institute
Washington, DC USA

Annie Finkenbinder-Best is the Director for the Education and Advisory Group at ULI, where she

manages Advisory Services panels and the ULI/ Gerald D. Hines Student Urban Design Competition. Previously, she served as a Legislative Assistant on Capitol Hill working with local stakeholders to develop federal legislation to promote housing and infrastructure development in high-growth rural areas.

She has also worked as a Program and Policy Associate in Reconnecting America and the Center for Transit-Oriented Development's Washington, DC office. Mrs. Finkenbinder-Best has authored papers for the Federal Transit Administration on best practices in regional planning and affordable housing focused on the connections between transportation and land use. She has worked with communities around the country to develop TOD-supportive zoning districts, analyze development potential of key sites along transit corridors, perform analysis of existing and potential future conditions, and develop regional and state-wide policy recommendations to help communities meet their goals. Mrs. Finkenbinder-Best has presented this work at conferences and meetings both domestically and abroad.

Previously, she was a Community Planner working on urban design and policy planning processes in Orlando, Florida in both neighborhood and tourist commercial corridors. Mrs. Finkenbinder-Best was involved in many aspects of local planning, including comprehensive plan amendments, corridor planning, small area studies, and development review.

She has a Master's degree in Urban Design from Carnegie Mellon University.



Ellen Hamilton
Lead Land and Housing Specialist
Finance, Economic, and Urban Department
World Bank
Washington, DC USA

Ellen Hamilton is the Lead Land and Housing Specialist for the Finance,

Economics and Urban Department of the World

Bank. Ms. Hamilton has over 15 years experience leading analytical work and projects focusing on land and housing (affordable land/ housing supply and demand; subsidies, tenure, urban growth, post-disaster housing reconstruction, land/housing and social inclusion (urban upgrading), brownfield reuse and urban planning). Her work on land and housing is complemented by broad experience with other aspects of urban development including regional development, municipal management, urban services, urban poverty, disaster risk reduction, local economic development, cultural heritage and green cities. She is particularly interested in the inter-linkages between land / housing and urban development generally. Ms. Hamilton's regional experience includes middle and lower-income countries such as Azerbaijan, Belize, Georgia, Honduras, Hungary, Jamaica, Kyrgyz, Lithuania, Mexico, Pakistan, Panama, Peru, Russia, and Slovakia. She holds a Ph.D. in Geography from Columbia University and wrote her dissertation about housing and residential differentiation in Moscow.



F. Barton Harvey III
Former Chairman
Enterprise Community Partners
Baltimore, MD USA

After 10 years in corporate finance and investment banking, Bart Harvey joined legendary developer Jim

Rouse in 1984 and helped build an idea into one of the largest nonprofit housing and community development organizations in the country, raising over \$10 billion from private sources and providing over 250,000 homes to low-income Americans. He was Chair and CEO of Enterprise Community Partners, Inc. from 1994 to 2008.

Under his leadership, Enterprise led the effort to create a national standard for sustainable development, changing the way affordable housing is done today. By only allowing fixed rate, long-term financing, defaults have been minimal and the organization prospers today.

But he remains most proud of “those heroes in America I was blessed to know as community leaders, battling difficult odds to make their communities better. They do more than I could imagine, and it was a joy to be able to help them accomplish their goals.”

He has served on numerous civic, housing, and national boards including currently Fannie Mae’s under its conservatorship, was appointed by Congress to the Millennial Housing Commission from 2000 – 2002, and has and continues to serve on environmental, housing, and social service nonprofit boards. Among other honors, he is the recipient of the Urban Land Institute’s J.C. Nichols Prize for Visionaries in Urban Development, the National Housing Conference’s National Housing Person of 2008, and is in the Affordable Housing Hall of Fame.

He and his wife, architect Janet Marie Smith, have three children and live in Baltimore.



**Senator Syed
Mustafa Kamal**
Former Mayor, Karachi
Pakistan

Kamel is currently the Senator of Pakistan, the Senior Advisor to the Board of Director’s Habib University, and Visiting

Faculty at the Institute of Business Administration.

As Mayor, Kamal led the city of Karachi with an urban strategy focused on delivery safe and

reliable urban services, transparency, increasing environmental awareness, attracting investment, and combating terrorism and violence. He launched the internationally well known grassroots citizen campaign “I own Karachi” that mobilized citizens to work together on community tasks and taking responsibility for the state of the city. The Senator is a champion of undertaking municipal development projects in transport, solid waste and water supply and finishing them in record time, information technology, citizen response center and city greening.

Some of the programs that were undertaken include: Citizen Complaint and Information Management System; E Government and Health Care; Karachi Strategic Master Plan 2020; Signal-free Corridors; and City Investment projects Overall 2496 mega projects were completed in Karachi under the Senator’s leadership. These were all successfully implemented in record time.

Senator Kamal frequently lectures at international think tanks, universities and international organizations such as the Brookings Institution, the Atlantic Council, the Council for Foreign Relation, the Center for American Progress, Rice University, Columbia University, Harvard University and the World Bank as well as local and international NGOs and civil society.



William Kistler
Managing Partner
Kistler & Company
London, UK

With over 30 years of international real estate experience, Bill Kistler is an industry leader and strategist with a global network of

industry and government relationships. His career has included development, advisory and investment work in the residential, retail, hotel and office sectors.

He is the Founding Partner of the strategic advisory consultancy, Kistler and Company which offers investment, development and organizational support to government and the real estate industry. Prior to this he was the Senior Client Partner at Korn/Ferry International where he led the Real Estate practice in Europe, Middle East and Africa (EMEA). From 2003 - 2009 he was President of the Urban Land Institute—EMEA a non-profit, research and education institute dedicated to the built environment.

Previous to joining ULI, Mr. Kistler was founder and Managing Director of Equinox partners, an advisory and executive search firm focused on the real estate industry with offices in Europe and the US. The firm's clients included developers, investors, corporations and governments in Europe, India and the Middle East. Before this he was General Manager of the Disney Development Company, responsible for the planned community of Val d'Europe at Disneyland Paris.

Mr. Kistler's prior experience includes senior roles at JMB Properties in Chicago, Cushman & Wakefield in New York. He began his career at IBM where he spent 12 years overseeing the company's real estate in New York and Paris.

Mr. Kistler is a Trustee of the Urban Land Institute. He is an Architect and holds a BS in Architecture from the University of Southern California.



Mahim Maher
City Editor
Express Tribune
Karachi, Pakistan

Maher is currently working as the Karachi City Editor for The Express Tribune that was launched in April in Pakistan with the

International Herald Tribune. She launched the

Karachi metropolitan section of the Daily Times. Recently she started blogging for the Jewish Journal of Greater Los Angeles on life in Pakistan as she sees it.

Before that, Ms. Maher was the City Editor of the Daily Times, an English-language daily based in Karachi, where she worked since 2000 coordinating 10 reporters, covering 17 million people, 178 union councils and 18 towns.

Ms. Maher was a 2008 Daniel Pearl Fellow.



Arthur Margon
Partner
Rosen Consulting Group
New York City, USA

Arthur Margon is a Partner at Rosen Consulting Group in charge of the firm's New York office, having joined the firm in November 1998. He was formerly

a Principal at Rosen Real Estate Securities. Mr. Margon has more than two decades of experience in real estate consulting and market analysis, which included developing securitization models, restructuring bank loan portfolios, managing due diligence projects, and serving as an independent fiduciary in a major pension fund reorganization.

Prior to joining the firm, Mr. Margon was Director of the New York University Real Estate Institute, where he directed the real estate Master's Degree program. As head of his own consulting company in the early 1990s, he advised corporations on location decisions, and individual investors on sales and leasing transactions. In the early 1980s, Mr. Margon was the research director and served as Senior Vice President at the Real Estate Board of New York.

Mr. Margon was a tenured faculty member at the

City University of New York with a specialty in Urban History and Development. He has a Ph.D. from the University of Chicago, an M.A. from the University of California, Berkeley, and a B.A. from Brooklyn College. He has published numerous articles and reviews over the course of three decades, and is a frequent speaker at industry conferences.



Gerry Mooney
Vice President
Global Smart Cities, IBM
New York City, USA

Gerard M. Mooney is currently Vice President, Global Smarter Cities. His team is responsible for delivering the set

of initiatives that now form the center of IBM's successful Smarter Planet offerings and that are playing a leading role in the transformation and modernization of governments and cities around the world in core functions like Intelligent Transportation, Public Safety, Advanced Water Management, Smart Grids and Green Buildings, as well as traditional government services.

Since joining IBM in 2000, Mr. Mooney has held a series of increasingly responsible positions in venture capital, strategy, technology, operations and sales. Most recently, he was General Manager, Global Government and Education and, prior to that, Mr. Mooney was IBM's Vice President, Corporate Strategy with worldwide responsibility for IBM's Emerging Business Opportunities program. He has also had responsibility for IBM's Venture Capital organization. Mr. Mooney serves as a member of the Board of Directors of the Intelligent Transportation Society of America (ITS America), and is an Urban Land Institute trustee.

He holds an M.B.A. from Yale University, an M.S. in Accounting from Georgetown University and a B.A. in Philosophy from Mount Saint Mary's College.



Neal Peirce
Chairman
The Citistates Group
Washington, DC USA

Neal Peirce is a foremost writer, among American journalists, on metropolitan regions — their political and economic dynamics,

their emerging national and global roles. With Curtis Johnson, he has co-authored the Peirce Reports (now called Citistates Reports) on compelling issues of metropolitan futures for leading media in 25 regions across the nation.

Mr. Peirce is also a principal author of a major report and forward look at global urban challenges, *Century of the City: No Time To Lose*, based on the Rockefeller Foundation's 2007 Global Urban Summit in Bellagio, Italy. He is currently working on creation of *Citiscopes*— a global news website focused on innovations and experiments underway in world cities, on topic areas ranging from climate change to slum upgrading, water, and food security to advance steps to protect against natural disasters. The *Citiscopes* project, developed in close cooperation with UN-Habitat and the World Urban Campaign, will tap the skills of local journalists in telling the stories of their cities' breakthrough efforts. The *Citiscopes* web site was debuted at the concluding plenary session of the World Urban Forum in Rio de Janeiro in March 2010.

In 1975, Mr. Peirce began — and continues today — the United States' first national column focused on state and local government themes. Syndication is by the Washington Post Writers Group. In a step to enhance journalism focused on major changes in cities and regions, Mr. Peirce and his Citistates Group colleagues in 2008 initiated *Citiwire.net*, a weekly bulletin (and e-mail release).

Peirce's ten-book series on America's states and regions culminated in *The Book of America: Inside 50 States Today* (W.W. Norton, 1983). His more recent books were *Citistates: How Urban America Can Prosper in a Competitive World*, *Boundary Crossers: Community Leadership for a Global Age*, and *Breakthroughs: Recreating The American City*.

Known widely as a lecturer on regional, urban, federal system and community development issues, Mr. Peirce has been a familiar figure before civic, business, academic and professional groups nationally. He has appeared on Meet the Press, the Today Show, National Public Radio and local media across the country.



Enrique Peñalosa
President of the
Board, Institute for
Transportation and
Development Policy
Bogotá, Colombia

Enrique Peñalosa is an innovative and influential urban strategist who

proposes imaginative projects to improve quality of life and well being, mobility, sustainability and equity.

Mayor Peñalosa is called all over the world to consult and lecture on how to create better human habitats. He has advised governments in Asia, Africa, Australia, Latin America and the United States. His work has led to changes in visions in many cities in the world and to the implementation of dozens of sustainable transport and public space projects.

He currently is President of the Board of ITDP (Institute for Transportation and Development Policy) of New York and member of the London School of Economics Cities Program Advisory Board. He is a consultant on Urban Vision, Strategy, and Policy.

During his 1998-2001 tenure as Mayor of Bogota, he created TransMilenio, probably the world's best bus-based transit system; a network of bicycle paths; slum improvement projects; a land bank to provide low income housing with quality urbanism; greenways and pedestrian promenades through low income neighborhoods; radical improvements to the city center; daily car use restrictions during peak hours; and formidable libraries and parks.

Peñalosa holds a B.A. in Economics and History from Duke University, a Master's Degree in Government from the IIAP in Paris and a DESS in Public Administration from the University of Paris II. He also was Visiting Scholar at New York University for 3 years and has taught at several Colombian universities.



Farley Peters
Manager and Vice-
President
The Citistates Group
Washington, DC USA

Organizer, strategist, connector and implementor, Farley Peters is the sparkplug

for the individual and collaborative efforts of the Citistates Group's Principals and Associates. After graduating from the University of Illinois (1974), Ms. Peters shifted her focus from street politics to state politics. She worked as an organizer in multiple political campaigns and later became a state political candidate herself. But politics was just half the equation — changing policy occupied the other. She served as a advocate and lobbyist for women and for legal services clients and conducted workshops on how to influence state government.

Ms. Peters left Illinois — but not her interests in states — when she was recruited to be the first field director for the D.C. based Conference on Alternative State and Local Policies (now the Center

for Policy Alternatives). She remained with the Center, working with state legislators across the U.S. and then assuming increased management roles, for a decade.

Branching out on her own in the 1990s as a freelance publicist and policy analyst, she assisted Neal Peirce and then Curtis Johnson with exposure for their Citistates book, and then as a speaking agent. Recognizing not only growing interest but also growing opportunity in the regional arena, she encouraged Peirce and Johnson to join with her and form a business venture to leverage their talents and increase their influence on regional issues. They agreed, and the Citistates Group, LLC was formally launched in 1996.

Over ten years later, she juggles a crew of close to 50 Citistates Associates from across the country. Her role in the signature Citistates Reports for newspapers has broadened; in addition to project management, she is now tapped for her insights and strategic mind on story themes and content editing. She is also applying her creativity and talent for linkages to devise new Citistates initiatives to meet the changing times, including Citiscope, the Group's new international journalism project focused on cities worldwide.



Patrick Phillips
Chief Executive Officer
The Urban Land Institute
Washington, DC USA

Patrick L. Phillips is the Chief Executive Officer of the Urban Land Institute (ULI). Phillips has a career in the economic

analysis of real estate and land use that spans more than twenty years. Prior to taking the position as the top staff executive at ULI, he was President and Chief Executive Officer of ERA AECOM (formerly

Economics Research Associates). In that regard, he coordinated all aspects of ERA's organization, strategy, business development, and service delivery. To further expand ERA's reach and impact, Mr. Phillips guided the successful sale of the company in 2007 to AECOM, a globally renowned provider of professional technical and management support services to a broad range of industries, including land use, transportation, environmental and energy.

His work at ERA AECOM focused on economic and feasibility analysis, strategic planning, and transaction-related services for real estate investors and developers, public agencies, financial institutions, universities, and nonprofit organizations. Under Mr. Phillip's direction, the firm provided consulting services for such notable development projects as Mockingbird Station in Dallas, Atlantic Station in Atlanta, and the repositioning of Kansas City's Country Club Plaza; as well as public planning projects for the Hudson Yards in New York City and Houston's Buffalo Bayou.

Phillips has often advised public agencies and nonprofit organizations on issues related to public-private partnerships for economic development. He is a frequent speaker on urban development issues, and is the author or co-author of eight books and numerous articles. In 2005, Mr. Phillips led a nationally prominent economic development team as part of the ULI advisory services panel making recommendations on post-Katrina rebuilding efforts in New Orleans.

Mr. Phillips teaches at Harvard's Graduate School of Design Executive Education Program and at the Carey Business School of Johns Hopkins University. His academic training includes a graduate degree in public management and finance from Syracuse University's Maxwell School of Citizenship and Public Affairs.



Christine Platt
President and CEO
Commonwealth
Association of Planners
Durban, South Africa

Christine Platt serves as the President and CEO of the Commonwealth Association of Planners.

She began her career as a Research Fellow in the Economic Research Unit of the University of Natal, carrying out a research project for the then Natal Town and Regional Planning Commission on Employment Patterns and Needs in the Durban Metropolitan Region. She has also served as the Principal Planning Officer and Head of the Town Planning Section at the Pinetown Municipality, responsible for the coordination of the functions of the Town Planning Section.

Presently in private practice as a Consulting Town Planner, Ms. Platt performs a wide range of consulting work in both the private and public sector.

She was educated in Durban, and has a Bachelor of Arts degree, majoring in Economics, and a Masters degree in Town and Regional Planning, both from the University of Natal.



Richard Rosan
President
The ULI Foundation
Washington, DC USA

Richard M. Rosan is the President of the Urban Land Institute (ULI) Foundation, which is the philanthropic arm of the

Urban Land Institute. The ULI Foundation, which has a corpus of more than \$40 million, supports many of the Institute's general research and

education activities. In addition, the Foundation provides endowments for specific activities, including those related to workforce housing, infrastructure, sustainability, and public leadership in land use.

Mr. Rosan transitioned full-time into the role of ULI Foundation President after stepping aside as Chief Executive Officer of ULI Worldwide. For more than 17 years, he served simultaneously as ULI's top executive and as the ULI Foundation President. Under Rosan's leadership, ULI experienced a fourfold increase in membership, expanded its global outreach into Europe and Asia, and secured many new funding sources. Mr. Rosan broadened ULI's intellectual content through the creation of the ULI Senior Resident Fellows program and the funded Centers, which are supported through endowments from the ULI Foundation.

Rosan is an architect and a Fellow of the American Institute of Architects. Prior to his service at ULI, he spent 22 years in New York City in several capacities, including 12 years with the City of New York, concluding with his service as the city's Economic Development Director. Mr. Rosan also served for six years as President of the Real Estate Board of New York, and he spent five years in the private development business as a project director for several large New York City projects.



Sergio Anibal
Martínez Sánchez
Transport and
Thoroughfare Secretary
Main Directorate of
Planning and Roads
Mexico City, Mexico

Martínez Sánchez is the Transport and

Thoroughfare Secretary for the Main Directorate of Planning and Roads for Mexico City. Since

1998, he has served in various land development leadership positions for the city, including as the General Director of Buildings, Services, and Urban Development for the Iztacalaco.

In 1997, he is a founder of the Heberto Castillo Martinez Foundation, which honors the life and work of the late political activist and civil engineer, and provides courses and lectures on many topics including urban design and planning. Martinez Sanchez volunteers his time as the manager of the Foundation.

He received a degree in architecture from the Universidad Nacional Autónoma de México, and is a licensed architect and expert in urban development.



Byron Stigge
Associate Principal
Buro Happold
New York City, USA

Mr. Stigge leads the Sustainability Consulting group for the North American region.

His background is in architecture, mechanical engineering and environmental planning. Since joining the firm in 1998, Stigge has worked in more than 15 countries on a wide range of projects from city-scale sustainable master planning projects to LEED Platinum buildings to detailed systems and facade analysis projects. Recent projects include: Orange County Great Park in Irvine, CA; Tellapur City, Hyderabad, India; CSOB Bank, Prague; Governors Island Strategic Plan, New York City; Genzyme Center, Cambridge, MA; The World Trade Center Competition with "Team Think"; Lotte Super Tower in Seoul, Korea; Lifestyle Hotel at MGM CityCenter, Las Vegas, Koukeny Design Initiative, Kibera, Nairobi, Kenya.

Mr. Stigge has been a visiting lecturer at Yale University, Harvard Graduate School of Design (GSD) and Washington University. He holds a B.Sc in Civil Engineering from Washington University in St. Louis, an M.S. in Building Technology from the Massachusetts Institute of Technology, and a Master of Design Studies from the Harvard GSD.



Christophe Tanghe
Head of Corporate
Strategy ING Real Estate
Investment Management
Brussels, Belgium

Christophe Tanghe has been the Chief Executive Officer at ING Real Estate Capital

Advisors since 2006 and serves as its European Co-Head of Investment Banking. Mr. Tanghe serves as Head of Strategy at ING Real Estate Development Australia Pty Limited. He joined ING in 2006. He has over 20 years of real estate investment and advisory experience in Europe and the United States, having originated and or executed over €24 billion of real estate transactions encompassing all property types. He served as the Chief Executive Officer of Australia / Canada ING Real Estate Investment Management at ING UK Real Estate Income Trust Ltd. He served as the Chief Executive Officer and European Director of Hines Interests Limited Partnership. He was the Founding Partner of Security Capital European Realty. He was a Founding Partner at Lehman Brothers Real Estate Partners, LP, and worked with global property development company Hines in expanding its operations in Europe. Prior to this, Mr. Tanghe served as a Real Estate Investment Banker at JP Morgan in Brussels, Paris, London and New York. He served as a Director of ING Real Estate Healthcare Fund since September 1, 2009. He served as the Director of ING Real Estate

Community Living Group from September 1, 2009 to May 31, 2011. He served as a Director of ING Management Ltd. from September 1, 2009 to May 31, 2011. Mr. Tanghe served as a Non Executive Director of ACP Mezzanine Limited from June 14, 2006 to August 2008.



Marilyn Taylor
Dean of the University of Pennsylvania
School of Design
Philadelphia, PA USA

Marilyn Taylor became Dean of The School of Design at the University of Pennsylvania in 2008

after spending more than thirty years as partner, architect, and urban designer at Skidmore Owings & Merrill, where she led the firm's practices in airports, transportation, and urban design and served as its first woman Chairman.

She is internationally known for her distinguished and passionate involvement in the design of large-scale urban projects and civic initiatives. Ms. Taylor is distinguished as well for her civic and professional leadership, having served as a member and Rockefeller Fellow of The Partnership for New York City, President of the American Institute of Architects (NYC Chapter), visiting professor at the Harvard Graduate School of Design, Chairman of the New York Building Congress, founding (2001) member of the New York New Visions, and as Chairman of ULI Worldwide (2005-2007).

Ms. Taylor attended Harvard University, The MIT Graduate School of Architecture and the University of California, Berkeley, where she received her Masters of Architecture. PennDesign provides masters and PHD degrees to outstanding students in the fields of architecture, landscape architecture, city and regional planning, historic preservation, and the fine arts.



Pablo Vaggione
Founder
Design Convergence
Urbanism
Madrid, Spain

Pablo Vaggione is an independent urban specialist with over 15 years of experience.

His cross-sector and multidisciplinary approach provides cities and actors in urban development with strategically integrated thinking to respond to the challenges of sustainable urbanisation.

He is the lead author of the upcoming UN-Habitat Guide for City Leaders on Urban Planning. He was the principal adviser to the city of Madrid application that received the World Leadership Award in 2007. Between 2007 and 2010 he served as the Secretary General and Chair of the Scientific Committee of the International Society of City and Regional Planners (ISOCARP), a professional organization of planners from 70 countries. In 2004 he founded Design Convergence Urbanism (DCU), a collaborative platform of independent urban experts practicing in urban policy, planning, and design. DCU has been engaged in projects for local governments, donors, and developers in Brazil, China, Laos, Kazakhstan, Netherlands, Spain, UK, US, and Vietnam, among other locations. He has provided advice to leading international development organizations, private sector corporations and research centers, among them the Asian Development Bank, the Inter-American Development Bank, UNESCO, Siemens AG, the Economist Intelligence Unit, and Tokyo Institute of Technology. He obtained a Masters Degree from Harvard University's Graduate School of Design and a Post Graduate Certificate in Environment and Sustainable Development from the United Nations University in Tokyo.



Chetan Vaidya
Director
National Institute of Urban Affairs
New Delhi, India

Professor Chetan Vaidya is an Architect-Planner with over 30 years experience. He is presently Director

of the National Institute of Urban Affairs (NIUA) New Delhi, a premier institute of urban research and supported by Ministry of Urban Development, Government of India.

He works very closely with the Ministry on various urban issues and assisting various city and state governments sharing experiences under the Jawaharlal Nehru Urban Renewal Mission (JNNURM). He is coordinating a large number of urban studies for the Government of India as well as international organizations like the World Bank, ADB, Cities Alliance, USAID, etc. He recently completed a study on Sustainable Cityform for India. He is member of a number of Committees to prepare urban development strategy India.

Prior to joining NIUA in February 2008, he was working as Dy. Project Leader, Indo-USAID Financial Institutions Reform and Expansion Program (FIRE) during 1995-2008. Major objective of the program was to develop commercially-viable urban infrastructure projects with focus on urban poor.



Ronald Weidner
Founder
Greenprint Foundation
San Francisco, CA USA

The Greenprint Foundation is a worldwide alliance of real estate owners, investors, financial institutions and other

industry stakeholders committed to reducing

carbon emissions across the global property industry. Greenprint Foundation recently become the ULI Greenprint Center for Building Performance, a dedicated center of research and programming at the Urban Land Institute.

Mr. Weidner is the former Chief Investment Officer and a Member of the Board of Allianz Real Estate. Mr. Weidner has over 30 years of experience in real estate lending, investment management, and operations, as well as corporate banking in Europe and the US. Throughout his career, Mr. Weidner has focused on building new businesses for German and US-based firms expanding into markets outside their home countries.

Prior to joining Allianz, Mr. Weidner held the position of CEO - International – for the Mills Corporation, a US-based REIT engaged in the development, leasing and management of regional shopping centers in the US, Canada, and Europe. From 1999 through 2004 Mr. Weidner was a Member of the Board of KanAm International and founding partner of WestWind Capital Partners, an affiliate of the KanAm Group. WestWind Capital was an investment adviser and asset manager focused on acquiring and managing large Class A office properties and regional shopping centers in the US and Europe.



Nicholas You
Chairman, Assurance Group, World Business Council for Sustainable Development
Nairobi, Kenya

Nicholas You serves as the chairman of the Assurance Group for the

Urban Infrastructure Initiative of the World Business Council for Sustainable Development and of the UN World Urban Campaign Steering Committee. He is also the Executive Director of the Global

Ecological Security Council and a board member of the African Medical and Research Foundation. He regularly advises governments, cities, civil society organizations and leading technology companies on urban development policies and strategies worldwide.

Prior to his current positions, Mr. You served as the Senior Policy Adviser to the United Nations Human Settlements Programme where he helped establish over a span of 20 years municipal leadership training and knowledge management programs focusing on service delivery, financial management, local economic development, and environmental planning in Africa, Asia, Eastern Europe, Latin America, Middle East, and North Africa.

In 1994 he joined the Secretariat for the Habitat II Conference which resulted in 1996 in the Habitat Agenda - the global plan of action for sustainable human settlement development. As a follow-up to the Conference, he established the Best Practices and Local Leadership Programme, a global knowledge network dedicated to the transfer of lessons learned from best practices in improving the living environment.

Mr. You is the author/editor of numerous books and articles on housing, urban management and sustainable development. Since 2000 he has been a visiting professor at the University Federico II in Naples. In 2004 he was commissioned by the Universal Forum on Cultures (Barcelona) to serve as the curator and chief designer of a major exhibition entitled the "Best Practices City and Water Exhibit" - a flagship exhibit of the 141-day Forum.



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1025 Thomas Jefferson Street, NW Suite 500 W
Washington DC 20007
<http://www.uli.org>



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<http://www.citistates.com>