2015 ULI Hines Competition

1. Summary Pro For	ma										Team 160826
			Phase I			Phase II			Pha	se III	
	0	1	2	3	4	5	6	7	8	9	10
Not Operating Income	2016-2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Net Operating Income											
Apartments	\$0	\$0	\$776,435	\$888,587	\$3,686,318	\$3,796,907	\$3,910,815	\$7,940,710	\$8,178,931	\$8,424,299	\$8,677,028
Condominiums	\$0	\$0	\$0	\$0	\$0	\$0	\$69,911,051	\$0	\$0	\$74,801,768	\$0
Office/Commercial	\$0	\$0	\$5,820,146	\$7,390,183	\$9,675,697	\$9,965,968	\$10,264,947	\$18,551,679	\$19,108,230	\$19,681,477	\$20,271,921
Medical Office	\$0	\$286,000	\$1,227,421	\$1,255,664	\$1,246,531	\$1,283,927	\$1,322,445	\$1,362,118	\$1,402,982	\$1,445,071	\$1,488,423
Retail	\$0	\$0	\$2,510,527	\$2,585,843	\$3,929,418	\$4,047,300	\$4,168,719	\$4,293,781	\$7,434,429	\$7,657,462	\$7,887,186
School	\$227,500	\$0	\$875,004	\$901,254	\$928,292	\$956,140	\$984,824	\$1,014,369	\$1,044,800	\$1,076,144	\$1,108,429
Entertainment	\$0	\$0	\$1,229,510	\$1,582,994	\$1,630,483	\$1,679,398	\$1,729,780	\$1,781,673	\$1,835,123	\$1,890,177	\$1,946,882
Hotel	\$0	\$0	\$7,850,090	\$8,085,592	\$8,328,160	\$8,578,005	\$8,835,345	\$9,100,406	\$9,373,418	\$9,654,620	\$9,944,259
Hostel	\$0	\$0	\$6,593,727	\$6,791,539	\$6,995,285	\$7,205,143	\$7,421,298	\$7,643,937	\$7,873,255	\$8,109,452	\$8,352,736
Extended Stay Hotel	\$0	\$373,581	\$384,788	\$396,332	\$408,222	\$420,469	\$433,083	\$446,075	\$459,458	\$473,241	\$487,438
Structured Parking	\$7,511,700	\$2,999,521	\$3,141,711	\$3,291,345	\$6,542,669	\$6,873,567	\$7,222,590	\$6,012,395	\$6,288,077	\$6,577,834	\$6,882,442
Total Net Operating Income	\$7,739,200	\$3,659,102	\$30,409,359	\$33,169,332	\$43,371,075	\$44,806,826	\$116,204,897	\$58,147,143	\$62,998,702	\$139,791,546	\$67,046,745
Development Costs	****	*****	4-	4	4.4.	4-	4-	4	4-	4-	4-
Apartments	\$364,816	\$8,879,245	\$0	\$1,675,376	\$40,776,943	\$0	\$0	\$52,095,069	\$0	\$0	\$0
Condominiums	\$0	\$0	\$0	\$0	\$50,261,274	\$0	\$0	\$52,757,229	\$0	\$0	\$0
Office/Commercial	\$2,514,865	\$61,157,290	\$0	\$772,243	\$18,758,795	\$0	\$2,874,090	\$69,744,345	\$0	\$0	\$0
Medical Office	\$375,113	\$9,107,503	\$0	\$101,690	\$2,466,553	\$0	\$0	\$0	\$0	\$0	\$0
Entertainment	\$555,140	\$13,486,016	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Retail	\$1,083,385	\$26,001,236	\$0	\$0	\$13,294,955	\$0	\$0	\$0	\$24,060,693	\$0	\$0
School	\$287,493	\$6,994,092	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hotel	\$601,965	\$14,643,993	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hostel	\$935,476	\$22,758,134	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Extended Stay Hotel	\$187,095	\$4,549,840	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Structured Parking	\$358,630	\$8,894,807	\$0	\$987,287	\$24,419,688	\$0	\$1,728,712	\$42,650,509	\$0	\$0	\$0
Land Acquisition/Ground Lease	\$9,823,125	\$410,724	\$418,938	\$4,347,553	\$435,367	\$443,582	\$7,095,546	\$460,011	\$468,225	\$476,440	\$484,654
Options	\$0	\$105,642	\$105,642	\$105,642	\$66,438	\$66,438	\$66,438	\$0	\$0	\$0	\$0
Demolition	\$0	\$381,584	\$0	\$0	\$387,249	\$0	\$0	\$341,915	\$0	\$0	\$0
Total Infrastructure	\$1,598,123	\$0	\$0	\$15,957,208	\$0	\$0	\$303,005	\$0	\$0	\$0	\$0
Total Development Costs Annual Cash Flow	\$18,685,225	\$177,370,105	\$524,580	\$23,946,998	\$150,867,262	\$510,019	\$12,067,791	\$218,049,077	\$24,528,918	\$476,440	\$484,654
	4	40.000			4.0.0=.0==	4					
Net Operating Income	\$7,739,200	\$3,659,102	\$30,409,359	\$33,169,332	\$43,371,075	\$44,806,826	\$116,204,897	\$58,147,143	\$62,998,702	\$139,791,546	\$67,046,745
Total Asset Value											\$923,301,445
Total Costs of Sale	Ć40 C05 225	Ć177 270 10F	ĆF24 F00	¢22.046.000	¢450.007.202	ĆE10.010	¢12.007.701	Ć240 040 077	¢24 520 040	Ć47C 440	\$27,699,043
Total Development Costs	\$18,685,225	\$177,370,105	\$524,580	\$23,946,998	\$150,867,262	\$510,019	\$12,067,791	\$218,049,077	\$24,528,918	\$476,440	\$484,654
Net Cash Flow	\$10,946,025	\$173,711,003	\$29,884,778	\$9,222,334	\$107,496,187		\$104,137,107			\$139,315,106	
Construction Loan Interest	\$0	\$114,583,587	\$0	\$0	\$132,332,671	\$0	\$0	\$210,548,958	\$0	\$0	\$0
Construction Loan Interest Construction Loan Payments	\$0	\$2,925,691	\$6,644,364 \$117,509,278	\$0	\$3,432,234	\$7,798,612 \$143,563,517	\$0	\$4,877,938	\$11,608,625 \$227,035,521	\$0	\$0
Permanent Loan Payments		\$0	\$117,509,278	\$7,214,165	\$7,214,165	\$1,243,611	\$143,199,431	\$10,866,760	\$10,866,760	#REF!	#REF!
Permanent Loan Proceeds		\$0 \$0	\$0 \$0	\$7,214,165	\$7,214,165	\$1,243,611	\$10,866,760	\$10,866,760	\$10,866,760	#REF!	#REF!
	\$156,846,115	υ	υç	71,414,103	4,103 بر	₹1,2 4 3,011	710,000,700	710,000,700	710,000,700	#INEF!	#INEF!
Total Subsidies	\$130,840,113	\$46,016	\$1,119,991	\$0	\$211,325	\$5,143,435	\$0	\$0	\$6,571,057	\$0	\$0
Debt Service	0	\$2,925,691	\$6,644,364	\$7,214,165	\$10,646,399	\$9,042,223	\$10,866,760	\$15,744,698	\$22,475,385	#REF!	#REF!
Leveraged Net Cash Flow	\$145,900,090	\$62,053,107	\$23,240,415	\$9,222,334	\$21,404,250	\$36,498,194	\$28,195,564	\$45,769,086	\$26,861,159	#REF!	#REF!
Net Present Value	\$219,598,930	+ = , = 35, = 01	,- 10, 113	+-, = ,00 +	,, , 250	, 22, 30,234	,,,	,,. 55,000	,,,,,		
	,,,				-						
Leveraged Net Present Value	#REF!										
Unleveraged IRR Before Taxes	21%			Current Site Va	lue (start of Yea	r 0)	\$63,942,250				
Leveraged IRR Before Taxes	45%			Projected Site	V-1 / £V-	10\	\$219,598,930				

2. Mul <u>tiv</u>	ear Develop	ment P <u>ro</u>	gram	_			_			_		
				Phase I			Phase II			Phas	e III	
		0	1	2	3	4	5	6	7	8	9	10
		2016-2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Year-by-Year C	umulative Absorption	on										
Project Bu	ildout by Deve	elopment L	Inits									
Market-rate	Apartments	(units)	66	66	66	306	306	306	562	562	562	562
	Condominiums	(units)	0	0	0	243	243	243	403	403	403	403
Affordable	Apartments	(units)	21	21	21	75	75	75	107	107	107	107
71110144510	Condominiums	(units)	0	0	0	54	54	54	76	76	76	76
	Total residential		87	87	87	678	678	678	1148	1148	1148	1148
	Hotel	(rooms)	530	530	530	530	530	530	530	530	530	530
	Hostel	(rooms)	946	946	946	946	946	946	946	946	946	946
Ext	ended Stay Hotel	(rooms)	62	62	62	62	62	62	62	62	62	6
St	ructured Parking	(spaces)	1,400	1,811	1,811	1,811	2,846	2,846	2,846	3,106	3,106	3,106
Project Bu	ildout by Area	1										
Market-rate	Apartments	(s.f.)	46,950	46,950	46,950	283,700	283,700	283,700	593,547	593,547	593,547	593,547
market rate	Condominiums	(s.f.)	-	-	-	236,978	236,978	236,978	502,033	502,033	502,033	502,033
Affordable -	Apartments	(s.f.)	15,600	15,600	15,600	62,812	62,812	62,812	101,427	101,427	101,427	101,427
	Condominiums	(s.f.)	-	-	-	46,984	46,984	46,984	79,993	79,993	79,993	79,993
Of	fice/Commercial	(s.f.)	400,265	400,265	400,265	512,745	512,745	512,745	895,843	895,843	895,843	895,843
	Retail	(s.f.)	153,763	153,763	153,763	153,763	226,851	226,851	226,851	226,851	381,339	381,339
	School	(s.f.)	47,130	47,130	47,130	47,130	47,130	47,130	47,130	47,130	47,130	47,130
	Hotel	(s.f.)	95,550	95,550	95,550	95,550	95,550	95,550	95,550	95,550	95,550	95,550
	Hostel	(s.f.)	148,890	148,890	148,890	148,890	148,890	148,890	148,890	148,890	148,890	148,890
Ext	ended Stay Hotel	(s.f.)	29,778	29,778	29,778	29,778	29,778	29,778	29,778	29,778	29,778	29,778
	Entertainment	(s.f.)	0	81,330	81,330	81,330	81,330	81,330	81,330	81,330	81,330	81,330
St	ructured Parking	(s.f.)	0	143848	0	0	362401	0	0	580707	0	0
	Total	(s.f.)	937,926	1,163,104	1,019,256	1,699,660	2,135,149	1,772,748	2,802,371	3,383,078	2,956,859	2,956,859

3. Unit De	velopment a	nd Infrastru	cture Costs			
Development Costs		Average	Unit Cost	Total Costs		
Market-rate	Apartments	\$184,682	(\$ per unit)	\$103,791,448		
Warket rate	Condominiums	\$255,629	(\$ per unit)	\$103,018,503		
Affordable	Apartments	\$104,359	(\$ per unit)	\$11,166,430		
Allordable	Condominiums	\$203,326	(\$ per unit)	\$15,452,775		
0	ffice/Commercial	\$187	(\$ per s.f.)	\$167,872,486		
	Retail (ALL)		(\$ per s.f.)	\$64,440,268		
	Hotel		(\$ per room) _	\$15,245,958		
S	tructured Parking	\$25,451	(\$ per space)	\$79,039,632		
Infrastructure	Costs	Pu	blic	Private		
	Roads	\$6,67	6,200	\$2,704,800		
ner Hardscaping	(not incl. surf. pkg.)	\$1,05	3,110	\$4,212,443		
	Landscaping	\$370	0,305	\$1,481,222		
Total Inf	rastructure Costs			\$10,498,082		
Total De	velopment Costs			\$627,384,456		

	Amount
Equity Sources (total)	Percent Ownership
Land Owners	21% \$33,328,275
Joint Venture Equity Investor	79.00% \$123,517,839
Total	\$156,846,115
Financing Sources (total)	
se 1 Loan (construction rolled into permanent)	\$114,583,587
se 2 Loan (construction rolled into permanent)	\$132,332,671
ase 3 Loan (construction rolled into permanent)	#REF!
Total	#REF!
Public Subsidies (total, if any)	
Low Income Housing Tax Credits (LIHTC)	\$13,091,825
Total	#REF!